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From race of superpowers to race of billionaires

What is shaping the space exploration industry of today?

Roads to success in exploring space

Who is in the space race of today?

Future of in-space economy

What benefits will space exploration bring for the economy?

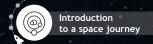


Introduction to a space journey

Executive summary







Journey into space started 50 years ago with nations' race making first steps using moderate technology at hand...

Key elements of space journey 50 years ago



Nations' space race



Industry drivers: ideology & national pride



Single use rockets & costly shuttles



First milestones achieved:

1st man in space

1st step on the Moon

1st space station













...and continues with visionary leaders driving space into the era of affordable travel and game-changing projects

Key elements of space journey now



Billionaires' space race



Ambitious projects are about to come true: moon base, people on Mars & beyond, space tourism



Reusable, cheap, and big rockets







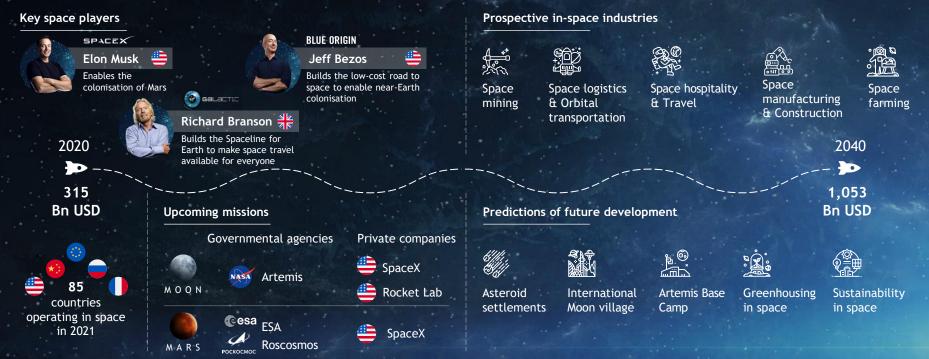


Industry drivers: commercialisation & business leaders' aspiration



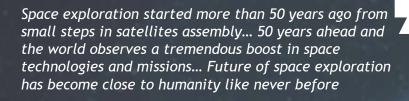


Active exploration and rapid growth of the global space industry enable multilateral perspectives in the future

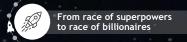




FROM RACE OF SUPERPOWERS TO RACE OF BILLIONAIRES



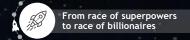




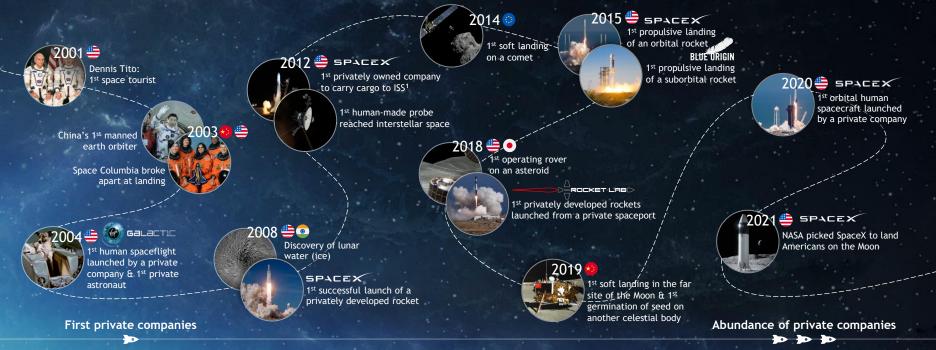
In just 50 years of exploration, there was a tremendous boost in the space industry, starting from the Moon mission



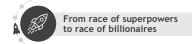




A New Space Age is boosted by big private companies entering the space, indicating commercialisation of industry







In XXI century, the cooperation of countries & companies is the most effective approach to conduct space exploration



Humanity, governments, and big enterprises have common goals in space



Increase capabilities and decrease costs for future human and robotic space missions



Space-based research and observation of Earth to improve life on Earth and deal with environmental problems



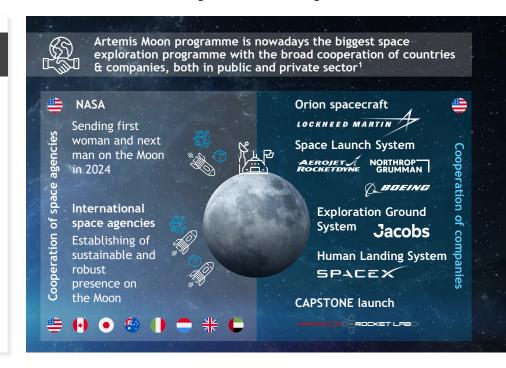
Extend human knowledge of space, understanding of Earth, solar system, and the universe that may support life



Explore and expand human presence beyond Earth and after that beyond the solar system



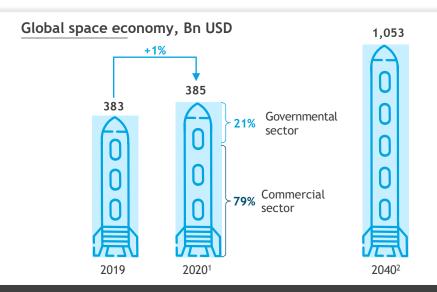
Stimulate economic growth by the development of space-to-earth and space-to-space economy





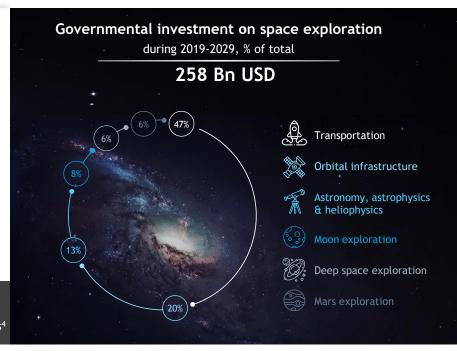


The global space economy is projected to reach 1 Tn USD by 2040 with the commercial sector driving the market

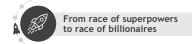


85 countries operating in space³ **NASA** — leading space agency Budget 2021: **23.3** Bn USD

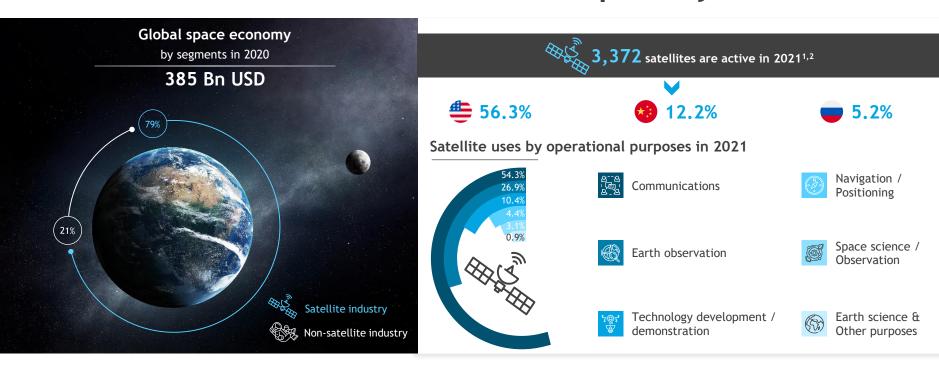
466 spacecraft deployed **54%** – by private companies⁴







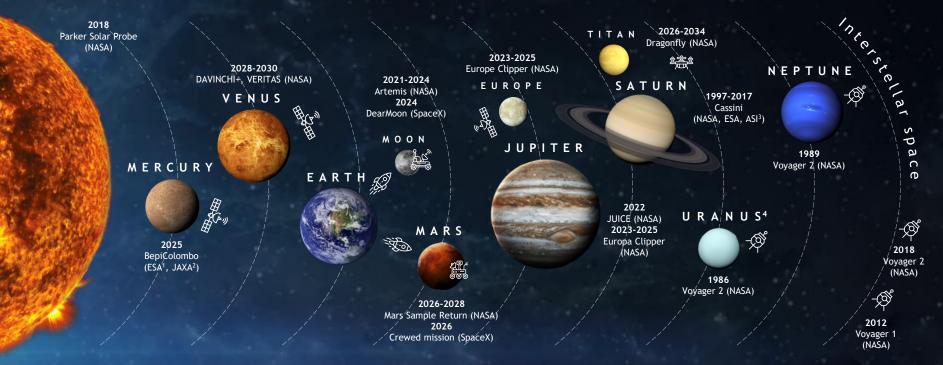
The satellite segment makes up 79% of the space economy with the USA as a leader in satellites quantity and launches



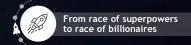




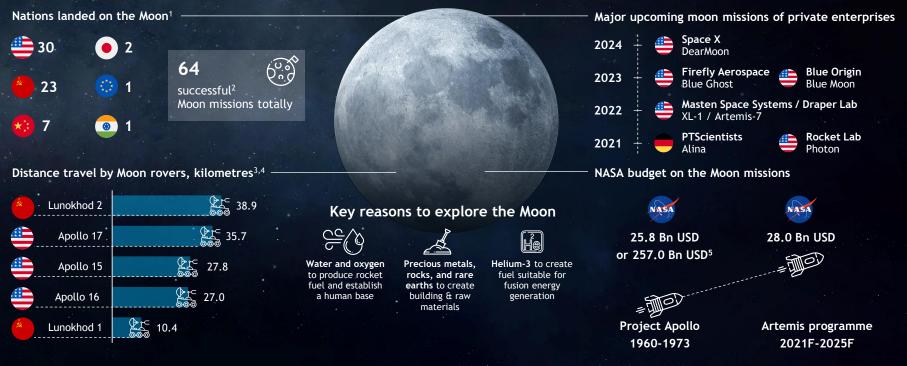
Exploration of space is focused on finding new ways to unlock the mysteries of the solar system and beyond





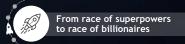


Moon exploration started with the USA mission in 1969, yet nowadays more private companies enter the Moon race



Source: NASA — NASA's Lunar Exploration Program Overview — [September 2020]; Statista website; National Geographic website Notes: (1) As of 22 July 2019; (2) Successful and partially successful missions only; (3) As of July 2020; (4) Diameter of the Moon is 3,474.8

© BDO



The first human-crewed mission is the main focus in Mars exploration for the space industry in the next years

Nations completed successful missions on Mars¹

7-10 months average time of the trip to Mars



Major upcoming Mars missions

By countries

2022-2023

ESA / Roscosmos: ExoMars 2022 Rover and Surface Platform 2026-2028

NASA: Mars Sample Return with the aim to bring samples from the surface of Mars to Farth By private company

SpaceX:

2024 - uncrewed mission to Mars

2026 - crewed mission to Mars

Distance travel by Mars rovers, kilometres²



Key reasons to explore Mars



Mars's land area is almost equal to the surface area of Earth's continents



Water is locked into the Mars icv polar caps



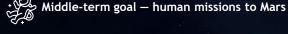
Mars still has decent sunlight as it is about half as far from the

Sun as Earth

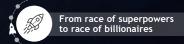


Estimated life-cycle costs of Mars missions by NASA, inflation-adjusted, Bn USD4









Except for the Moon & Mars, there are also other celestial bodies considered to be attractive to search for life



Venus

Key facts

225 Earth days orbital period¹

4 months average time of the trip to Venus² 1.1 times

smaller than Earth

0.7 AU3 distance from the Sun



Europa4

Key facts

3.5 Earth days orbital period¹

>36 months average time of the trip to Europa² 4.1 times

smaller than Earth

5.2 AII3

distance from the Sun

Current and past Venus missions by country⁵











Major upcoming Venus missions

NASA **VERITAS** 2028

Orbiter

DAVINCI+ 2029-2030

Atmospheric probe

esa **EnVision**

2031-2033 Orbiter

Key reasons to explore Venus



Venus and Earth are alike in size, density, and gravity



Astronomers detected • phosphine, which is a possible sign of life



In some areas, pressure and temperature are quite Earth-like

Current and past Europa missions by country⁵





Major upcoming Europa missions

@esa

JUICE

2022 Orbiter Europa Clipper 2023-2025 Orbiter

Key reasons to explore Europa



Liquid water ocean is present today and is in contact with the rock



Atomic particles trapped by Jupiter crash into Europa and produce compounds that could be used for living



Europa's seafloor could be heated by its constant flexing that could create primordial life

Source: NASA website: Media overview

Notes: (1) Length of the year; (2) Using existing humanity technologies; (3) Astronomical unit — approx.





ROADS TO SUCCESS IN EXPLORING SPACE

Reaching the stars and beyond — ambitious plans and big dreams of key players are becoming the powerful engine of space industry development nowadays





Active involvement of private investors in the commercial space race could take the space industry to new frontiers

Elon Musk



SpaceX 2.9 Bn USD

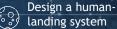


Jeff Bezos



Blue Origin





Peter Beck



Rocket Lab



10.0 Mn USD Launch a CubeSat into lunar orbit

Max Polyakov



Firefly Aerospace



93.3 Mn USD



Deliver science and technology payloads

Richard Branson



Virgin Galactic



45.0 Mn USD



Flight and integration services

Tim Ellis & Jordan Noone











3.0 Mn USD

Place CubeSats into low Earth orbit

Red Whittaker



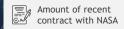
Astrobotic Technology



279.0 Mn USD1



Deliver payloads and VIPER to the Moon



Source: AERTEC Solutions website: CNBC website: NASA website: Companies' websites 17 Notes: (1) Total amount of two contracts



Elon Musk, Jeff Bezos, and Richard Branson are pioneers of the commercial space race in the XXI century



Jeff Bezos

Net worth: 198.9 Bn USD1

Company: Blue Origin

Foundation year: 2000

BLUE ORIGIN

Space goal: Enable Moon and near-Earth colonisation

Key milestones

landing of the suborbital rocket

scheduled launch of the commercial tourist space flight

first test flight of the new heavy rocket New Glenn is scheduled



Elon Musk

Net worth: 155.5 Bn USD1

Company: SpaceX

Foundation year: 2008

Space goal: Enable Mars colonisation

Key milestones

private company to successfully launch a rocket into space

bring humans to the ISS (10 astronauts)

first full successful test flight of Starship May 2021

7076 cargo & crew missions to Mars



Richard Branson

Net worth: 5.0 Bn USD1

Company: Virgin Galactic

Foundation year: 2004

Space goal: Build the Spaceline for Earth

Key milestones

Seats booked on the commercial

Collaboration of the development of supersonic iet

spacecraft successfully completed the crewed suborbital test flight

Early 2022 start of the first scheduled commercial tourist flight







Jeff Bezos, the richest man in the world, applies his 'slow and steady' approach to building a solid space business



Jeff Bezos and his main companies

amazon **BLUE ORIGIN**

The Washington Post



Born on 12 January 1964 in Albuquerque, New Mexico, USA



Worth and ranking

Net worth: 198.9 Bn USD1

in Forbes Billionaires List (2021)

(1) in Forbes Innovation Leaders (2019)



Social media¹

(81) 2.4 million followers on Twitter

241 tweets



Space goal

Build the low-cost road to space to enable near-Earth colonisation

Road to success through making slow but relentless progress

1994 → Amazon foundation	1997 → Amazon goes public	1998 Amazon expansion	2000 Blue Origin foundation	2015 Blue Origin first milestone	2018 The richest man	March 2020 Amazon record capitalisation	May 2020Blue Origin contract with NASA	Starting from 2021 Space is in focus
Online bookshop set up	54 Mn USD raised on NASDAQ	Amazon product range was expanded. Revenue reached 600 Mn USD	Space company founded, yet remained low profile until 2006	New Shepard space vehicle successfully rocketed into space and landed back	Bezos became the richest man in the world with net worth of 112 Bn USD	Amazon reached 1 Tn USD market capitalisation	NASA awarded Blue Origin 579 Mn USD to develop a potential lunar lander	Bezos plans stepping down as Amazon CEO and focus on Blue Origin





While performing test flights & competing for Moon mission contract, Blue Origin is yet to become commercially viable

KEY FACTS BLUE ORIGIN



Founded



Headquarters Kent, Washington, USA



CEO **Bob Smith**



19 patents and 54 trademarks1



Funding² Bezos intends to fund Blue Origin with 1 Bn USD per year from sales of his equity in Amazon



Number of emplovees 3.390^{3}

KEY PROJECTS





Contract with NASA on Earth observation missions, planetary expeditions, and satellites launches

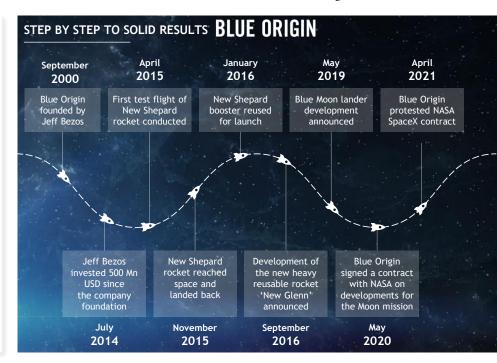




Contract with NASA on the initial design of a human-landing system for the 2024 Moon mission Artemis

project kuiper

Participation in the Amazon Project Kuiper a launch of 3,236 satellites constellation to provide high-speed internet to people around the world







Preservation of the planet and near-Earth space colonies are at the heart of Bezos' vision for civilisation evolution

Bezos' concern:

In the XXI century, humanity will face a shortage of energy resources as well as an ecological crisis

Global population in 21001

Growth of global energy demand in 2100 vs. 2015²

Fossil fuel reserves will run out by³:

2052 Oil **2060** Gas 2090 Coal

+2.9°C Global warming by 21004

1.1 m Sea level rise by 2100⁵



Source: UN website: Climate Action Tracker website: IPCC website: Arstechnica — Jeff Bezos unveils his sweeping vision for humanity's future in space — [2019] Notes: (1) According to the World Population Prospects 2019 by the UN; (2) Under the medium scenario of population growth by the UN; (3) According to the Millennium Alliance for Humanity and Biosphere website; (4) Global temperature increase compared to the pre-industrial level, projected under current policies; 21 (5) According to IPCC special report 2019; (6) Space settlement concept proposed by American physicist Gerard K. O'Neill in 1976





According to Jeff Bezos, a base on the Moon is the first step to building an infrastructure for space colonisation

Idea of the Moon colonisation by Jeff Bezos

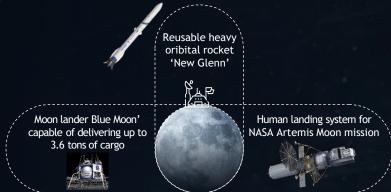
It is time to go back to the Moon — this time to stay.

Jeff Bezos



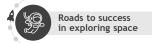


Set up the first base on the Moon and build an infrastructure for space travel and space economy



Transform the Moon into the manufacturing sector of the universe





Elon Musk's out-of-the-box thinking made him one of the most influential businessmen in the space industry



Elon Musk and his main companies

SPACEX SolarCity





Born on 28 June 1971 in Pretoria. South Africa



Worth and ranking

Net worth: 155.5 Bn USD1

🖫 in Bloomberg Billionaires Index (2021)

(2021) in Forbes Billionaires List (2021)



Social media¹



57.3 million followers on Twitter



14.5 thousand tweets

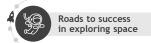


Enable the colonisation of Mars

Road to success through pursuing his technological passions

1999 Sale of Zip2 ²	2002 >> Sale of PayPal ³	2003 Tesla foundation	2006 Investment in SolarCity	2008 SpaceX contract with NASA	2010 Tesla went public	2013 Introduction of Hyperloop ⁵	2016 Plans of Mars colonisation	2021 GPS satellite launch
Compaq bought Zip2 for 307 Mn USD	eBay purchased PayPal for 1.5 Bn USD	Musk started the mission to bring electric cars to the masses	Musk invested 10 Mn USD in solar technology company SolarCity	carrying the	Tesla's IPO ⁴ on NASDAQ with issuing 13.3 million shares at a price of 17 USD			SpaceX launched a GPS satellite for US Space Force





SpaceX is a game-changing aerospace manufacturer that designs and launches advanced rockets and spacecraft

KEY FACTS SPACEX



Headquarters Hawthorne. California, USA



Revenue 1.2 Bn USD1



Number of successful launches: 151



Value 74 Bn USD²



Funding 7.5 Bn USD over 39 funding rounds



Number of emplovees 9.500^{3}

KEY ROCKETS of SpaceX

A Faclon 9 is a reusable, twostage rocket designed for transportation of people and payloads into Earth orbit and beyond.

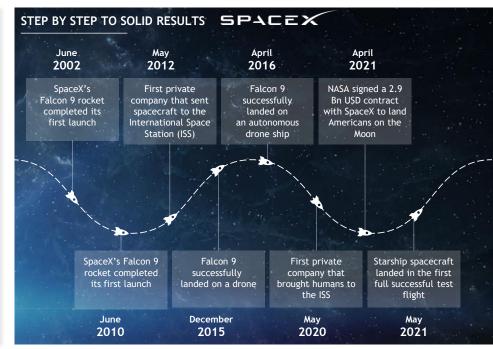


Faclon Heavy is the most powerful operational rocket globally with the ability to lift ~64 metric tonnes into orbit.

Dragon spacecraft is capable of carrying up to 7 passengers to and from Earth orbit and beyond.



Starship is a fully reusable transportation system designed to carry both crew and cargo to Earth orbit, the Moon, Mars, and beyond.







Musk aims to make life multiplanetary by launching the 1st civilian mission to the Moon and establishing a Mars colony

First civilian passengers on a lunar Starship mission



Yusaku Maezawa

The dearMoon project is the first civilian mission to the Moon that was first introduced in 2017. In 2018, Japanese entrepreneur Yusaku Maezawa bought all seats for a lunar Starship mission. The journey will happen in 2023 and last for one week.

2024 — Cargo missions to Mars



2026 - Cargo & Crew missions to Mars



Mars colony by 2050

1,000,000 people will live on Mars

100 Starships per year will be built

1,000 Starship flights per year, 3 flights per day

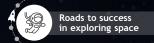
Cost of a single launch -2 Mn USD

The Mars colony should be a self-sustaining city, a 'back-up drive' for civilisation

The first human colony on Mars will be built inside glass domes

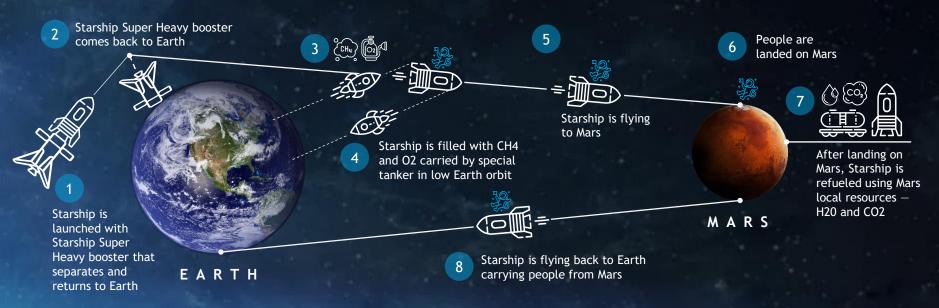
Direct democracy will be implemented on Mars — the inhabitants will make decisions for themselves and there will be fewer and less complicated laws





Musk plans to set up a permanent human base on the red planet, with Starships carrying people to and from Mars

Road to Mars by Elon Musk







Richard Branson, the world's famous entrepreneur and adventurer, aims at pioneering and leading space tourism



Richard Branson and his main companies¹









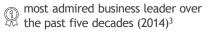


Born on 18 July 1950 in London, England, UK



Worth and ranking

Net worth: 5.0 Bn USD2







Social media²



25,6 thousand tweets



Space goal

Build the Spaceline for Earth to make space travel available for everyone

Road to success via the implementation of an adventurous approach to business and diversification

1972	1981-1987	1998-2000	2004	2006	2012	2015-2016	2017	2021
Foundation of Virgin Records	Entering air transport & tourism	Expansion into telecom & rail transport	Virgin Galactic foundation	Expansion in media and entertainment	Virgin Startup foundation	Expansion in leasure and tourism	Investing in transportation technologies	Virgin Galactic reached space for the 3 rd time
First commercial success	Virgin Atlantic & Virgin Holidays foundation	Virgin Radio, Virgin Trains & Virgin Mobile foundation	The first commercial spaceline	Foundation of Virgin Media, Virgin Comics and Animation	First rocket- powered flight by Virgin Galactic spaceship	Virgin Hotels and Voyagers foundation	Virgin Orbit foundation and investment in HyperloopOne	Galactic since





Despite several downfalls, Virgin Galactic is at the final stage of spacecraft development to enable tourist flights









Headquarters Kent, Washington, USA



CEO Michael Colglazier

Market capitalisation



8.7 Bn USD1

Funding

100 Mn USD by Virgin Group² 390 Mn USD — Aabar investments³ 450 Mn USD — merger with Social Capital Hedosophia⁴



Number of employees 823⁵

KEY PROJECTS



Commercial flights to space to start from early 2022

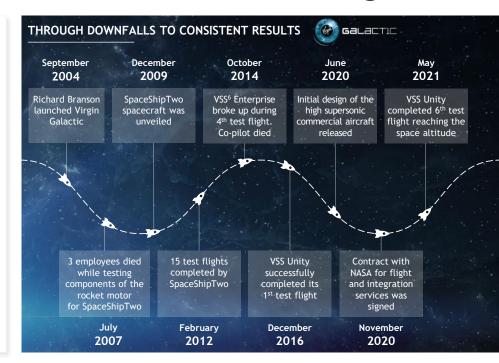


Contract with NASA for flight and integration services until July 2023. The total amount of the contract is 45 Mn USD

OneWeb (Satellites



Participation in the launch of satellite constellation by OneWeb satellite venture







As an adventurer himself, Branson sees an opportunity in opening space for explorers who are ready to pay for it

Demand



Opportunity



Virgin Galactic offer



Offer:

Suborbital flight to 100 km altitude and back to Earth



Price:

250,000 USD



Spacecraft:

- ▶ Fully reusable spacecraft system, incl. carrier and spaceship
- Capacity for 8 people, incl. 2 pilots



Launch site:

Spaceport America, New Mexico, USA



Customer experience:

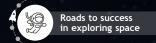
- ▶ Safe and enjoyable high acceleration flight
- ▶ 6 minutes of weightlessness
- Spectacular view on Earth from space



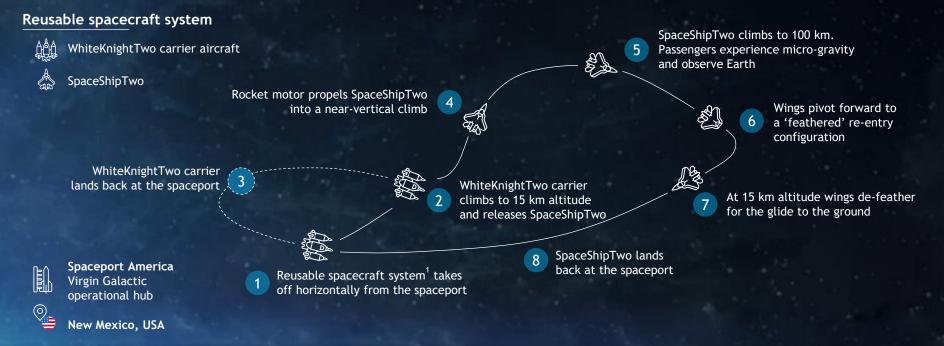
Virgin Galactic benefits:

- Regular and frequent schedules
- ▶ Flights for tourists and researchers
- Expected cost decline driven by the economy of scale





Branson aims to establish the Spaceline with regular suborbital flights executed by a reusable spacecraft system







NASA actively cooperates with space companies to achieve outstanding success in its Lunar mission - Artemis



Foundation: 2006

Mission: open access to space to

improve life on Earth

Kev products: rockets — Electron & Neutron; Photon Lunar spacecraft **Launch complexes:** 2 – in New Zealand

and the USA1

Tim Ellis & Jordan Noone Relativity Space

Foundation: 2015

Relativity 4

Mission: provide shift toward softwaredefined manufacturing by using 3D printing, AI, and autonomous robotics in space manufacturing

Key products: Terran 1, Aeon 1, and

Terran R



In 2021, Rocket Lab will launch a CubeSat² into lunar orbit for NASA using an Electron rocket and Photon Lunar spacecraft. The contract for the dedicated launch is valued at 10 Mn USD.

Name: Electron

First launch: 2017

Total number of launches: 19

Delivered satellites: 104

Peculiarity: the only reusable orbital-class small rocket



Name: Photon Lunar

spacecraft

First launch: June 2020³

Usage in missions: operational payloads, hosted payloads, science research, technology demonstrations,

exploration



Relativity Space has a 20-NASA year use agreement for a factory building at NASA Stennis Space Center that it uses to house one of Stargate factories. In 2020, NASA selected Relativity Space to place CubeSats into low Earth **orbit** as part of its VCLS Demo 2 contract. The launch will take place by June 2022. The contract value is 3.0 Mn USD.

Name: Terran 1

Planned first launch: September 2021

Total number of components:

 600^{4}

Time to print: 60 days⁵

Maximum payload: 1,250 kg to

185 km low Earth orbit

Peculiarity: world's first entirely 3D printed rocket

Source: AERTEC Solutions website: Rocket Lab website: Relativity Space website: NASA website: Media overview Notes: (1) The launch rate of the base in New Zealand is 120 flights per year, while the launch complex in the USA provides up to 12 missions per year: (2) Small satellite developed by NASA; (3) Aboard an Electron rocket: (4) Compared to 60,000 parts in other rockets; (5) All rockets 31 are printed on the Stargate factory





Griffin and Blue Ghost landers will be used by NASA as part of the Artemis programme to carry payloads to the Moon



Foundation: 2007

Mission: develop space robotics technology for lunar and planetary missions

Key products & services: Peregrine

Lander, Griffin Lander, planetary mobility services, DHL MoonBox





Mission: provide economical access to space for small payloads through the manufacture of launch vehicles

Key products: Alpha, Blue Ghost, Beta. Gamma, Space Utility Vehicle, Launch



Facilities, DREAM 0 In 2021. Firefly Aerospace signed a 93.3 Mn USD contract with NASA to deliver 10 science and technology payloads to the Moon surface.



NASA selected Astrobotic to deliver payloads to the Moon in 2021 (contract for 79.5 Mn USD) and VIPER¹ to the Moon's South Pole in 2023 (contract for 199.5 Mn USD).



delivering payloads to lunar orbit and surface

First launch: 04 2021

Peregrine Lander

Payload capacity:

90 kg



Griffin

Lander

Used for:

medium-class lander to accommodate a variety of rovers and other large payloads

First launch: 2023²

Payload capacity:

475 kg



NASA

Lunar lander Blue Ghost

Used for: carrying instruments to study several aspects of the lunar surface in preparation for future human missions to the Moon

First launch: 2023

This mission is a part of the Artemis programme.

Payload capacity: 94 kg — NASA payloads

50 kg — remain available for commercial use

Source: Astrobotic Technology website: NASA website: SpaceFlightNow website: Firefly Aerospace website Notes: (1) Volatiles Investigating Polar Exploration Rover; (2) Griffin Lander will be launched from the Kennedy Space Center on a SpaceX Falcon Heavy rocket; (3) Ukrainian and American space technology and IT business entrepreneur; (4) Formerly Firefly Space Systems. After becoming 32 bankrupt in March 2017, Firefly Space Systems was bought by Noosphere Ventures (owned by Max Polyakov) and renamed to Firefly Aerospace





What is waiting for us out there in the stars... And how the development of the space industry will impact big corporations on Earth... To succeed in the next 50 years, many businesses will need to combine space romanticism with innovative commercialisation stories





Active space exploration extends the space ecosystem and encourages the future development of the space industry







Space mining opens new opportunities for deep space exploration, however, it demands further legal regulation





The space mining industry value is estimated to reach 3.9 Bn USD by 2025

Top-3 opportunities

- Rare metals / minerals extraction might boost the complementary industries on Earth, as the supply will be increased
- Space mining could increase the decarbonisation of Earth, since fewer extraction activities will be provided on Earth
- Space refuelling might substantially decrease costs in space exploration and travel activities

- Outer Space Treaty of 1967 excludes possession of any celestial bodies by any country, which may put legal constraints on mining
- Propulsion systems are the major limitation factor of the payload mass that could be transported by the spacecraft
- Minerals extraction with minimal area contamination, which might possess the scientific interest, could be a limitation





Space hospitality & travel possess high potential in the luxury segment with the first hotel at the project stage





The space travel industry value is estimated to reach 2.2 Bn USD by 2026

Top-3 opportunities

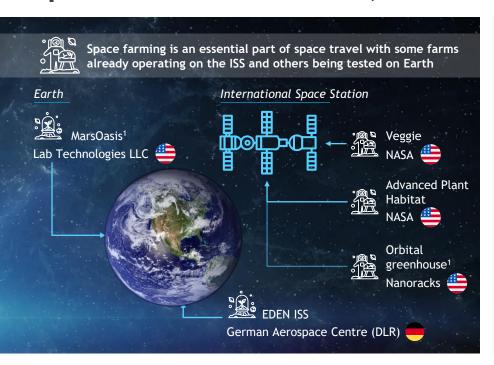
- ▶ Real estate development in space is one of the core points for the successful colonisation of other celestial bodies
- ▶ Space real estate development might assist with Earth's overpopulation
- Space real estate might highlight the space theme for the high-income class, as they are the target audience

- ▶ Space radiation is still a big challenge, since there is no solid solution developed to fully tackle the space radiation issue
- ▶ Bases and hotels on Earth orbit will face **zero gravity**, which negatively impacts human health
- ▶ Space farming technology is still under development, hence ensuring a permanent food supply is challenging





Space farming demonstrates high potential both for deep space travel and Earth, albeit still demanding exploration





The vertical farming industry value is estimated to reach 21.0 Bn USD by 20282

Top-3 opportunities

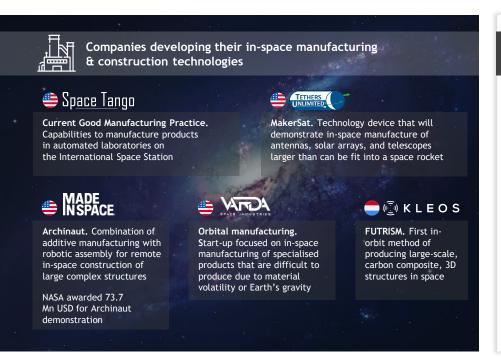
- ▶ Space farming technologies are applicable on Earth allowing to grow plants in the arid climate, hence assisting the food shortage issue
- Space farming would lower the costs of space hospitality, long-term flights, since there will be less need in food supply from Earth
- ▶ Fresh food will allow to make longer flights into deep space as the astronauts will stay healthier and resilient

- Microgravity is the major challenge for growing crops in space, as delivering water to the plant is problematic
- ▶ High Solar radiation exposure could be harmful to a crop's DNA and may affect germination, growth, and reproduction
- ▶ Space settlers might face a low yield harvest, as the lunar or Martian soil is infertile due to the absence of organic compounds





Space manufacturing and construction are especially attractive due to favourable microgravity space conditions





The space manufacturing industry value is estimated to reach 5.5 Bn USD by 2027

Top-3 opportunities

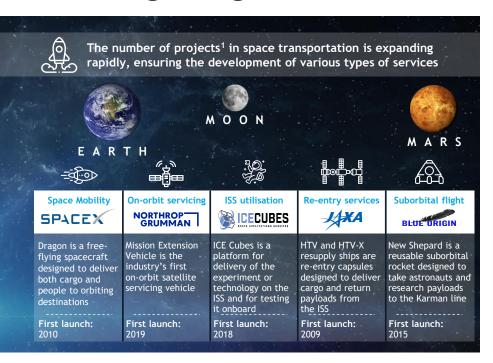
- ▶ In-space manufacturing and construction could benefit from the advantage of microgravity and vacuum conditions
- ▶ In-space manufacturing would enable sustainable space exploration missions at a reduced cost compared to launching from Earth
- Space manufacturing facilities would be able to become selfsustaining, requiring only minimal imports from Earth

- **Extreme environmental conditions** requiring innovative building materials and the adoption of work in the weightless vacuum
- Significant costs in overcoming the energy hurdle for boosting equipment and materials into space orbit
- ▶ Shortage of high skilled labour force able to be engaged in in-space manufacturing and construction processes





Space transportation is expected to develop enormously, enabling the growth of all the other space industries





The space launch services market² is expected to reach 32.4 Bn USD by 2027

Top-3 opportunities

- In-space, lunar and planetary warehousing of satellites, equipment and food rations will create the demand for stable supply chains
- ► The chance to set standards and trends for the future of space logistics (for example, service expectations)
- The space logistics market is currently open to private operators for testing of technologies and business models

- ► Extreme physical conditions create special requirements for modes of transports as well as for people and cargo
- Launch vehicle dimensions and weight restrictions undermine the cost benefits of economies of scale
- Commercial cost-benefit offers for space transportation providers are untested and a legal framework is not yet created





In the next 2-3 decades, space exploration will be driven by both existing and futuristic technologies and solutions



3D Printer

Advanced 3D printers can manufacture objects out of plastic, metals, and other materials (like regolith) both on Earth and in space.



High Performance Spaceflight Computing

Flight computing technologies will deliver a computational capacity that is more than 100 times higher compared to current analogues.



RASSOR¹ Robot

The Robot allows to excavate extraterrestrial soils on the Moon, Mars, and asteroids that could be converted into oxygen, water, and other products.



$((\circ))$ Delay / Disruption Tolerant Networking

The technology allows to provide space missions with reliable internetworking, avoiding the loss of data when transferring it across extreme distances.



Portable Magnetic Highway (FLOAT²)

The project of the robotic magnetic-based transport system, which will allow to perform durable payload operations on the Moon.



Micro-swimmers (SWIM³

The concept of swimming micro-robots deployed from a single robot mothercraft that will explore the Ocean Worlds of Enceladus, Europa, and Titan.



Making Soil for Space Habitats



The concept implies the creation of soil from carbon-rich asteroid material, using fungi that will degrade toxic substances and initiate soil formation.





The concept for the generation and distribution of power on the Moon through capturing and redirecting of sunlight with the use of telescope optics.





30 years ahead — humanity reaching new horizons and overcoming challenges in the solar system and beyond

Bases on Moon & Mars

Permanent bases will be created on the Moon surface — e.g. International Moon Village (ESA), Artemis Base Camp (NASA) with some bases on Mars as well.



Space agriculture & manufacturing

Greenhouses will be constructed on bases on the Moon and Mars. The resources mined at asteroids will be used by orbital factories to construct space bases.



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Innovations

Multiple innovations in the space industry will boost the world's economy. New propulsion space engines will be created and widely used⁴.



Temporary settlements for asteroid mining activities will be built. The value of all Near Earth asteroids¹ is estimated to be around ~100 Tn USD.



Space technologies on Earth

Long-haul flights will be conducted via spaceships instead of planes. Technologies in farming will allow to achieve high yields despite the arid climate.



Space transportation

Space transportation will be cheaper than the best currently available technologies⁵, advanced refuelling stations will be available in space.

Sustainability in space

Space-solar power arrays will generate 24/7 clean energy for the households on Earth using microwave arrays, hence lowering carbon emissions.



, ------ Pinwheel space stations

Manned space stations could be worth about 50 Bn USD between 2030-2050². Pinwheel space stations on LEO³ will be used as a gateway for space travel.



Suborbital and orbital flights will be affordable for the middle-class together with lunar tourism. Space tourism is expected to generate 850 Bn USD by 2030.







A Kyiv based consulting practice with a focus on professional services, BDO Centers develops and scales innovations in support of the largest and most diversified group of strategy, consulting, digital, audit, tax, and operations professionals in the world. Drawing on a combination of industry and functional expertise, the company supports service processes for Marketing, Sales Enablement, Corporate Communications, Social Media, Events, Strategy and Business Consulting. Engineered to facilitate an increase in client centricity, the agile and cross-functional BDO Centers team provides strategic and operational value creation to accompany the full client journey.

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nicolai.kiskalt@bdo.de

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